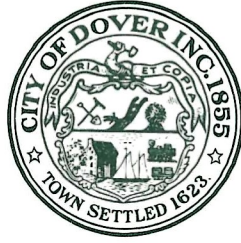


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City of Dover, New Hampshire

COMMUNITY SERVICES DEPARTMENT
WASTEWATER TREATMENT FACILITY

April 18, 2022

To Whom it May Concern:

RE: Ryan Campbell, ECI – Letter of Recommendation

The City of Dover has completed a three-million-dollar Wet Well and Catch Basin Cleaning Improvement Project. During this time, I had the pleasure of working with Ryan Campbell of Engineered Concepts Inc. as the Resident Project Representative on the project.

Ryan is always thinking about the client and their concerns as well as how to get the job done correctly, on time, and on budget. He is knowledgeable, professional, and well-informed of all construction methods and techniques in all disciplines and interacting with government officials.

Ryan has been dependable, responsible, and dedicated to the being the Owners Representative in all aspects of the construction project, particularly in the quality of the work and addressing any concerns.

I would highly recommend Ryan Campbell & ECI for any upcoming construction projects and look forward to working with him again.

Sincerely,

Raymond A. Vermette Jr.

Facility Supervisor